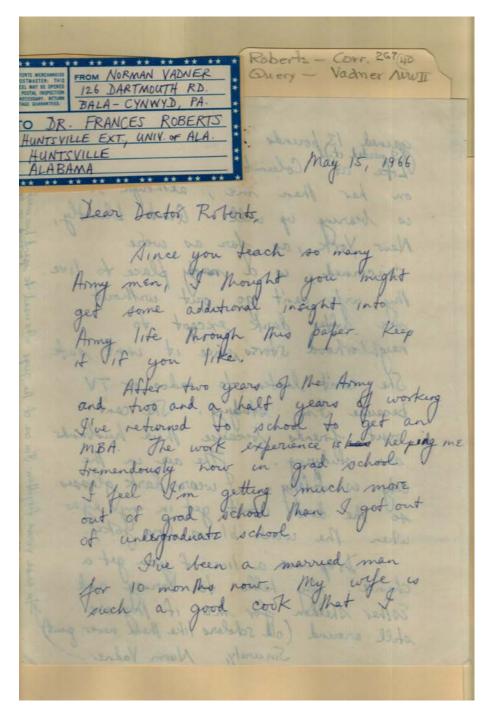
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Names:

Roberts, Frances, Dr. Vadner, Norman

Places:

Bala-Cynwyd, PA Huntsville, AL

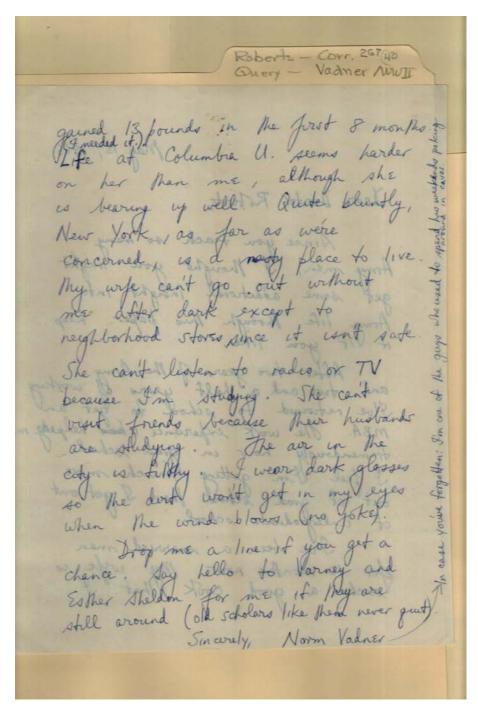
Types:

letter

Dates:

May 15, 1966

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Names:

Sheldon, Varney & Esther

Places:

Bala-Cynwyd, PA

Types:

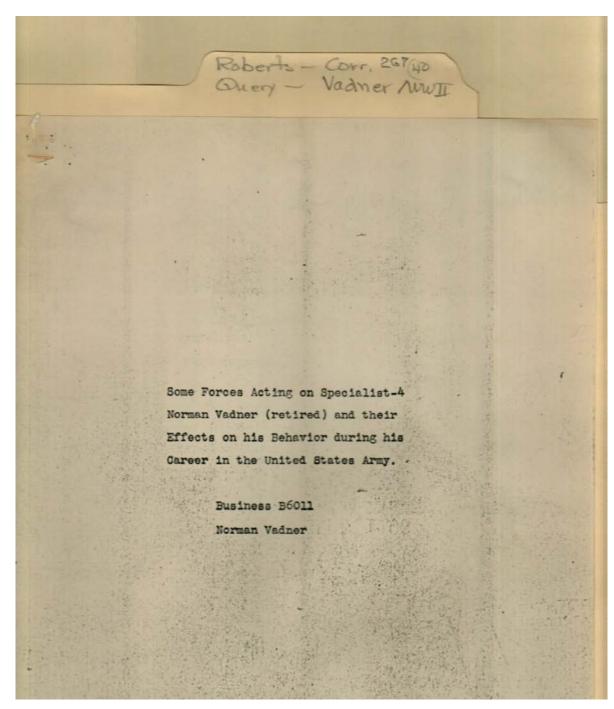
letter

Dates:

May 15, 1966

Vadner, Norman

Frances Cabaniss Roberts Collection: Series 2, Subseries G, Box 7, Folder 40 Letter Concerning Vadner/WWII, to Roberts, Frances C., 1966 Image 3 r02g07-40-000-0042 <u>Contents</u> <u>Index</u> <u>About</u>



Names:

Vadner, Norman

Types:

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Roberts - Corr. 26740 Query - Vadner Auwil The writer spent two years in the U.S Army. The first two months were spent in basic training at Fort Jackson, S.C., and the last twenty-two months in the Army Missile Command at Redstone Arsenal, Ala. The forces acting on the writer from both the external and internal systems (Homans) differed vastly between these two places. This paper is an attempt to identify these forces and show how they produced a state of conflict in the writer at Redstone Arsenal. The group with whom the writer entered basic training were all male, between seventeen and twenty-six years old, American (from east coast) or Puerto Rican (about 5%), had passed the Army's physical and mental tests, spoke English, and were apprehensive and ignorant of what lay in store for them in the next two or three years of obligatory military service. In basic training the Armypulls the "hat trick"--reducing the recruit to nothing within the organization while increasing his esteem for the organization's goals and his desire to succeed within the organization. The Army does an amazing job in getting the recruit to accept its goals, values, methods, rules, and organizational structure in so short a period of time. The first step in this transformation is to cut the new man off from the

cutside world in order to strip him of his pre-existing status and to at least temporarily get him to substitute

Names:

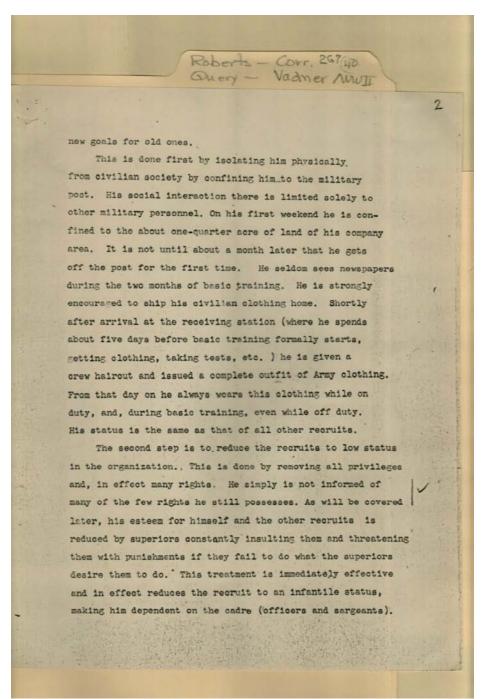
Basic Military Training

Places:

Ft. Jackson, SC

Types:

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Names:

Basic Military Training

Places:

Ft. Jackson, SC

Types:

Image 6 r02g07-40-000-0045 <u>Contents</u> <u>Index</u> <u>About</u>

Roberts - Corr. 26740 Query - Vadner Nuvil

3

This status is reinforced by always marching in a group on command from a superior as they move from one place to another.

Loyalty to the Army is achived largely through explanation of the way the function of the organization protects our way of life, the traditions of the service, and appeals to patriotism, courage, manliness, etc. Men who fail to adapt to military life the way the Army wants them to adapt (for a variety of reasons) are quickly isolated and discharged: from the service. The recruit quickly acquires new goals (group norms) such as the desirability of high scores on the rifle range and physical training tests, and of obtaining higher rank in the organization.

While at the receiving station there is much time during which the recruits are not busy. Most of this time is spent talking about what the men believe lies in store for them in the Army. But with the natural impulse to impress others and be the center of attraction, and following the example set by the superiors with whom they come into contact (mainly FFC's and sergeants who march them places), the men spent much time boasting of sexual exploits and consumption of large amounts of libruor, and accusing their companions of homosexual conduct. No one objects out of fear of being considered a "square". Unfortunately such talk virtually monopolizes nom-military discussion throughout basic training.

Life throughout basic training is characterized by: a

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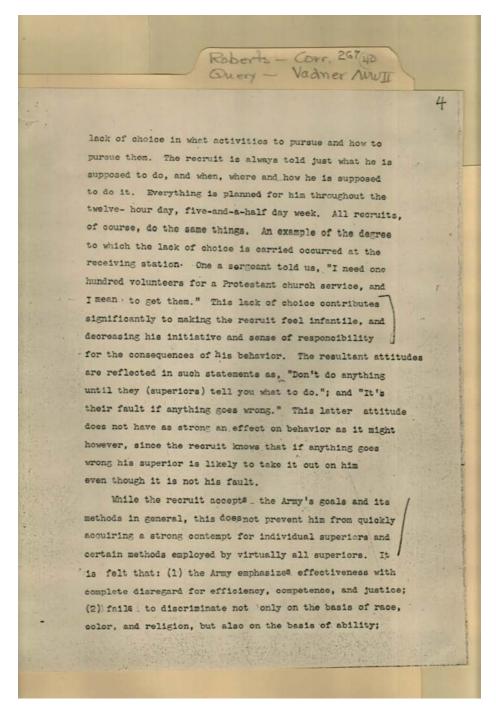
Basic Military Training

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Ft. Jackson, SC

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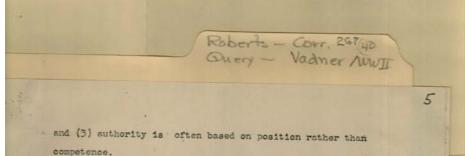
Basic Military Training

Places:

Ft. Jackson, SC

Types:

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Examples of incidents and situations which brought about such attitudes are: (1) a significant proportion of the squad leaders (each had about ten men under him) were both incompetent and tyrannical, yet no effort was made by the cadry to remove such men; (2) even on dusty roads the recruits were ordered to "count cadence" (hup, two, three, four) as loud as they could; (3) the policy of "hurry up and wait". The men were often rushed to get to a certain place, only to have to wait a considerable period of time once they arrived;; (4) after men volunteered for "police duty" at the receiving station, they were then informed that this consisted of picking up litter on the ground and then ridiculed by the superiors; (5) at the receiving station: the recruits were given paper and pencil tests to determine their aptitudes, and then interviewed for placement to a job for which the tests indicated they were qualified. The interviewer asked the writer where he went to school. He replied, "M.I.T." The interviewer asked, "Is that a college?"; and (6) at the receiving station the men were gotten up at 5A.M. They spent three of the next threeand- a-half hours standing on a black-topped area next to the barracks doing nothing.

The recruit is always together with his primary group, the squad (about eleven men), and usually his platfor (about fifty men), and his company (about two hundred men). In addition to eating and taking training with the entire company, he lives in the same barracks with his platfor, and on the same floor with his and one other squad.

Names:

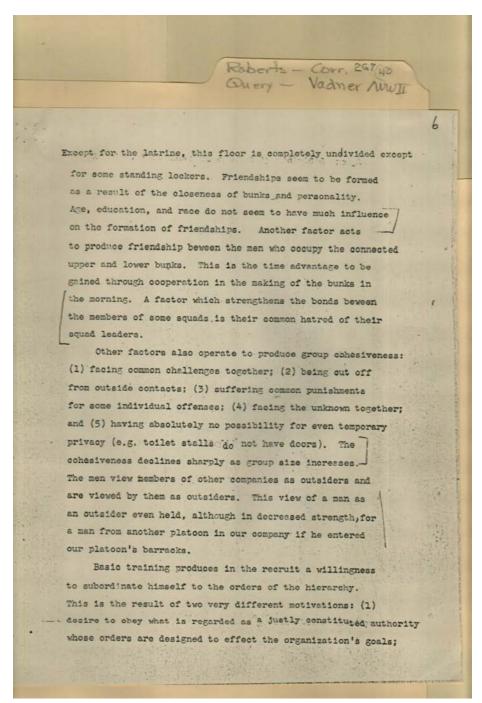
Basic Military Training

Places:

Ft. Jackson, SC

Types:

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Names:

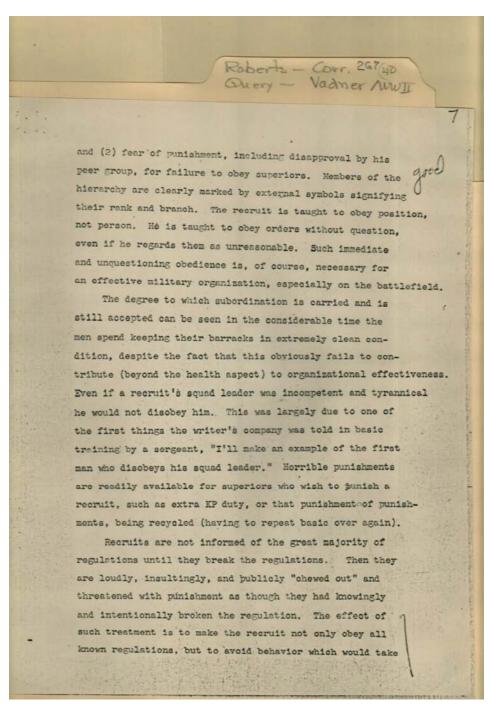
Basic Military Training

Places:

Ft. Jackson, SC

Types:

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Names:

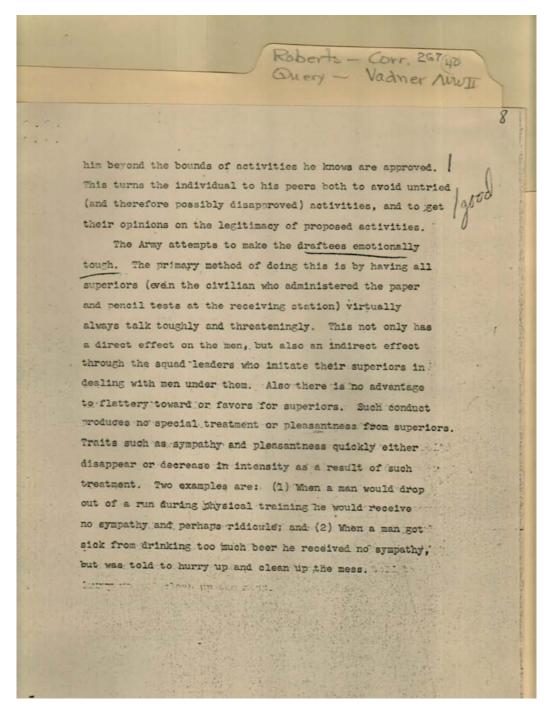
Basic Military Training

Places:

Ft. Jackson, SC

Types:

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Names:

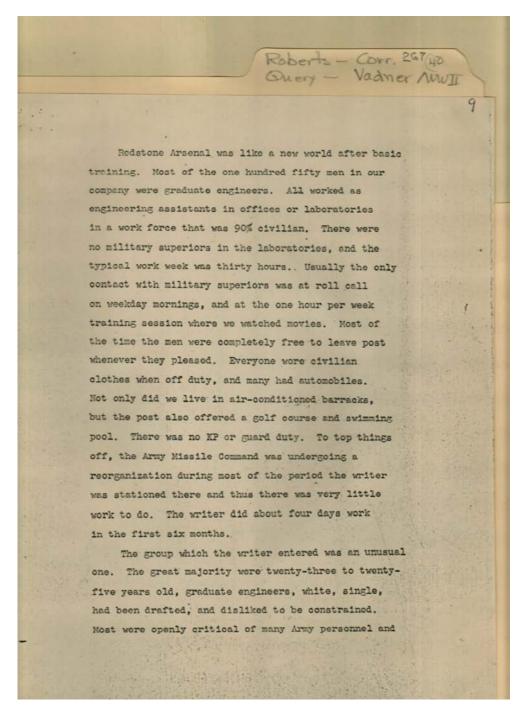
Basic Military Training

Places:

Ft. Jackson, SC

Types:

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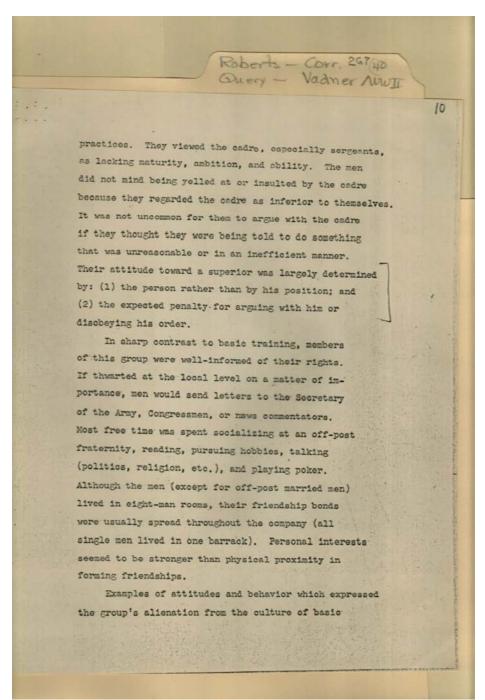
Army Missile Command

Places:

Redstone Arsenal, AL

Types:

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Names:

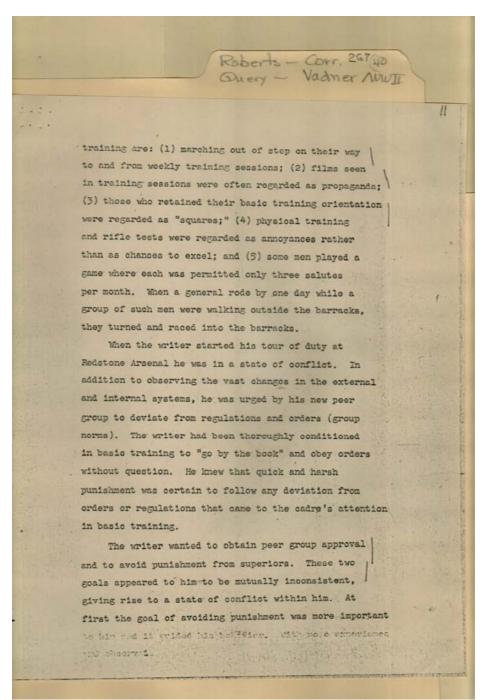
Army Missile Command

Places:

Redstone Arsenal, AL

Types:

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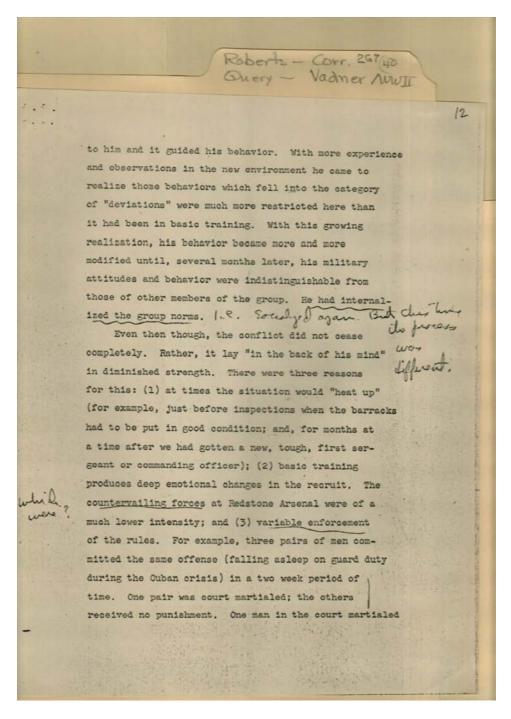
Army Missile Command

Places:

Redstone Arsenal, AL

Types:

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Names:

Army Missile Command

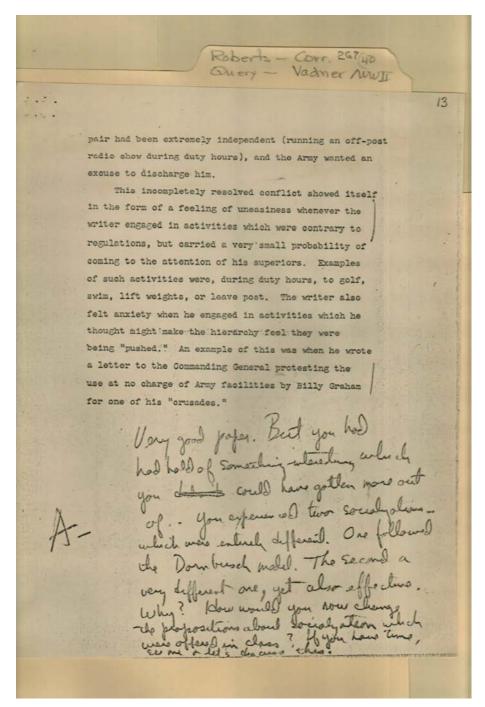
Places:

Redstone Arsenal,

AL

Types:

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essay

Graham, Billy

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Frances Cabaniss Roberts Collection

Preferred Citation: Frances Cabaniss Roberts Collection, Archives and Special Collections, M. Louis Salmon Library, University of Alabama in Huntsville, Huntsville, AL.

Collection Scope and Content: The Collection of 114 Linear ft. includes a total of 156 Archival Boxes. The Frances Cabaniss Roberts collection covers the historical records of the Cabaniss Roberts family. This collection contains extensive correspondence records of the Cabaniss Roberts family circa 1830 to 1930.

Archives/Special Collections Access Restrictions: None

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